# Agency Scope UK

Second Edition, 2015

Insights into the trends of the UK Creative Communications Industry and the perceptions and performance of creative agencies

Confidential Report prepared for:

London | September, 2015

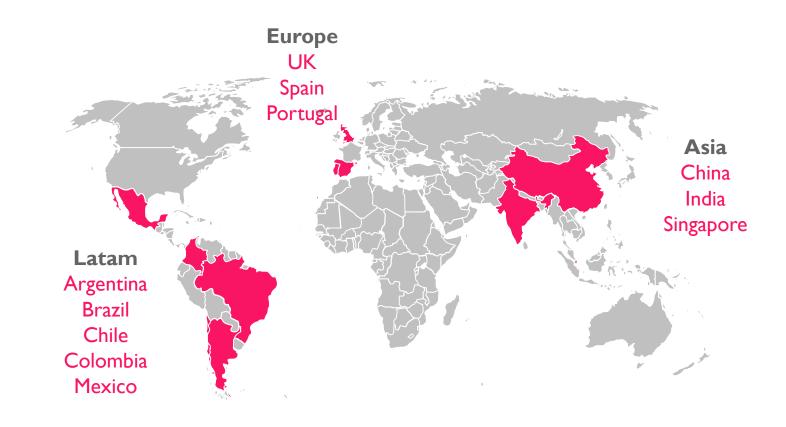


#### Introduction | SCOPEN – WHO WE ARE

**SCOPEN** offers Strategic Consulting for the communications industry. We provide specific products based on unique and solid research for Advertisers, Media and Creative Agencies.

We are a team of over 50 professionals who combine knowledge, experience and vision to advise, recommend and provide value to our clients.

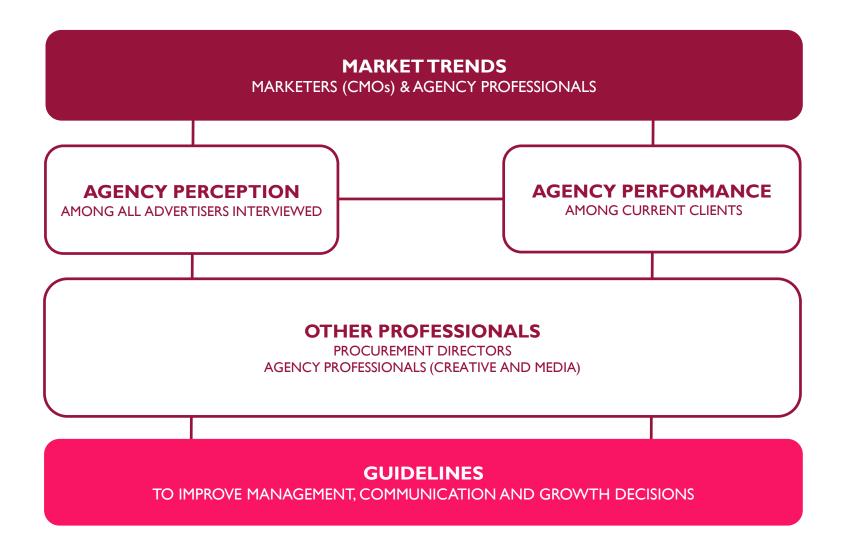
Established in 1990, currently we are in 11 markets and have a presence in 3 continents.







#### Introduction | THE WAY AGENCY SCOPE WORKS







## Methodology | SAMPLE

#### **DATA IN MENTIONS**

TOTAL SAMPLE

	MARKETERS SAMPLE (NUMBER OF INTERVIEWS)	2012	2015
•	CREATIVE AGENCIES	207	(160)
	Integrated Agencies	98	92
	Advertising Agencies		106 (212*)
	Marketing Services Agencies	186	48
	Digital Agencies		45
•	MEDIA AGENCIES		(139)
•	PROCUREMENT DIRECTORS	11	22
	TOTAL MARKETERS	218	(321)
	OTHER PROFESSIONALS	2012	2015 (412)
	Agency professionals	71	91
	TOTAL PROFESSIONALS	80	91

MARKETERS SAMPLE (RELATIONSHIPS)	2012	2015
CREATIVE AGENCIES	660	415
Integrated Agencies		129
Advertising Agencies	347	149
Marketing Services Agencies	179	56
Digital Agencies	134	51
MEDIA AGENCIES		170
TOTAL CLIENT-AGENCY RELATIONSHIPS	660	585

\* 212 individuals (some respond to both questionnaires: media and creative)





#### Methodology | SAMPLE (156 COMPANIES INTERVIEWED. 130 (84%) AGREED TO BE INCLUDED AS PARTICIPANTS)



**TOTAL SAMPLE** 







































































Pernod Ricard

national express



































MARKS & SPENCER



**AVIVA** 



Nationwide<sup>6</sup>









**edf** 

Fisher-Price



























































## Sample profile | COMPANIES AND PROFESSIONALS INTERVIEWED PARTICULARS

DATA IN %

**TOTAL SAMPLE** 

	2012	2015		2012	2015		2012	2015
PRESIDENT, CEO, GENERAL MANAGER	1.9	1.1	AUTOMOTIVE	7.7	6.8	PUBLIC SERVICE	2.4	4.7
VP MARKETING / CMO	3.4	2.1	BEAUTY, COSMETICS AND PERSONAL CARE	3.9	4.2	RETAIL / APPAREL	8.7	6.3
DIRECTOR (MARKETING, ADVERTISING,, DIGITAL)	48.4	45.3	BEVERAGES	5.3	3.7	TELECOMS & .COM	9.2	7.9
HEAD (BRAND, COMMUNICATIONS, STRATEGY)	19.8	23.2	CULTURE, SCHOOLS, MOVIES & MEDIA	2.4	9.5	TRAVEL / TOURISM	6.8	8.9
GLOBAL HEAD (BRAND/ ADVERTISING)	4.3	9.5	ENERGY	4.8	1.6	OTHER SECTOR	12.1	4.2
MANAGER (ADVERTISING, MARKETING, BRAND, CRM)	19.8	18.4	FAST MOVING CONSUMER GOODS (FMCG)	1.4	3.7			
OTHER	2.4	0.5	FINANCE & INSURANCE	14.5	14.7	MALE	57.0	55.3
			FOOD PRODUCTS	8.2	8.4	FEMALE	43.0	44.7
GREATER LONDON	64.3	50.5	FUEL AND OILS	3.9	4.2			
SOUTH	17.9	17.9	GAMING / LOTTERY		1.6	SENIORITY (COMPANY) AVERAGE OF YEARS	6.24	6.56
NORTH	6.8	7.4	HEALTH	6.3	1.1	SENIORITY (ROLE) AVERAGE OF YEARS	2.58	2.84
EAST	5.3	3.7	HOUSEHOLD FURNISHINGS AND APPLIANCES	1.0	5.3			
MIDLANDS	2.4	14.2	HOUSEHOLD PRODUCTS	2.4	0.5	MULTINATIONAL BUSINESS	77.3	<b>72.</b> I
SCOTLAND	1.9	3.2	OFFICE MACHINES, FURNITURE & SUPPLIES	0.5	2.1	LOCAL BUSINESS / BRAND	16.4	18.9
INTERNATIONAL	1.4	3.2	PROPERTY	0.5	0.5	GOVERNMENT ORGANIZATION	4.3	4.7
						NGO / CHARITY	2.0	4.2
MARKETERS INTERVIEWED	207	212	MARKETERS INTERVIEWED	207	212	MARKETERS INTERVIEWED	207	212





**AGENCY** 

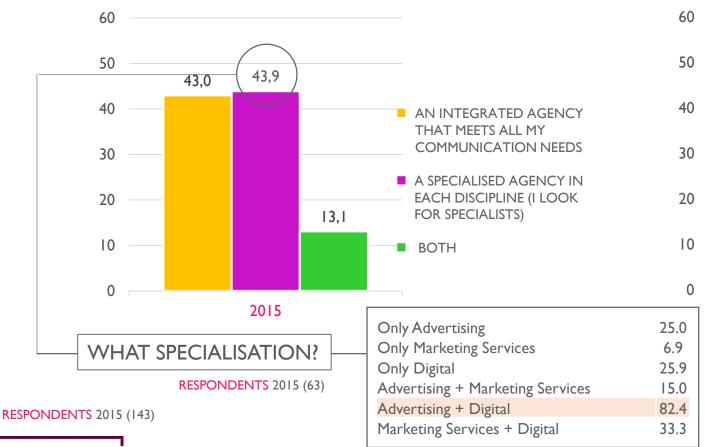
#### Sample profile | WAY OF WORKING WITH AGENCIES (INTEGRATION vs. SPECIALISATION)

DATA IN %

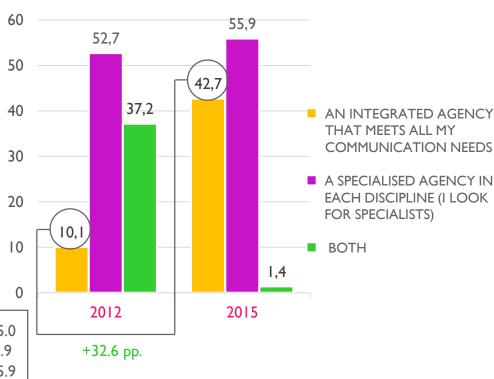
CREATIVE AGENCIES

# WHAT KIND OF AGENCY ARE YOU CURRENTLY WORKING WITH?

**SCOPEN** 

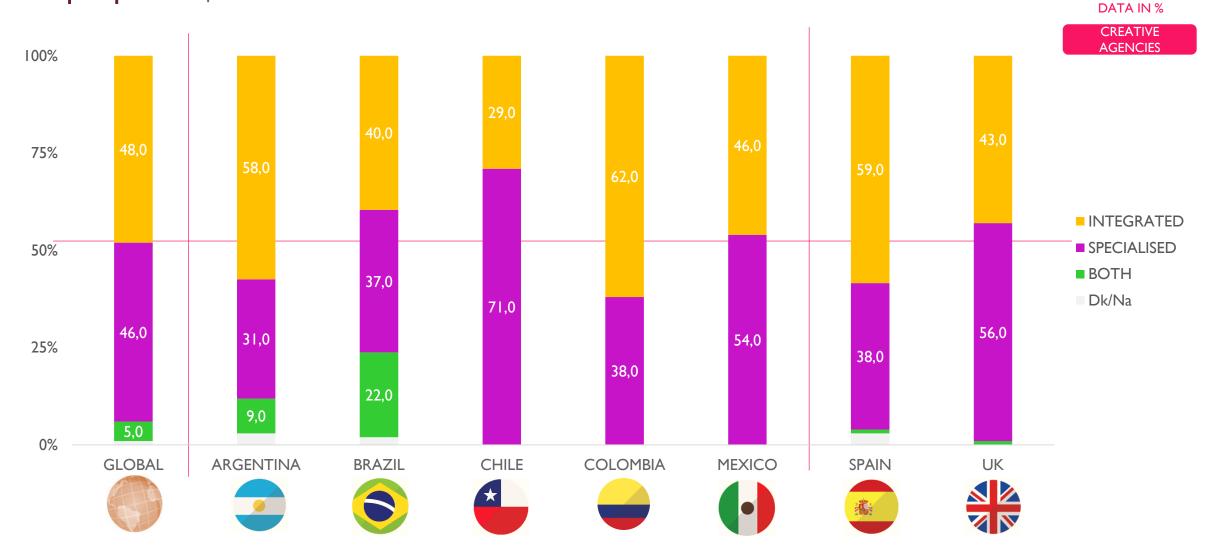


# IF IT WERE YOUR DECISION, WOULD YOU PREFER TO WORK WITH?





### Sample profile | IF IT WERE YOUR DECISION, WOULD YOU PREFER TO WORK WITH?

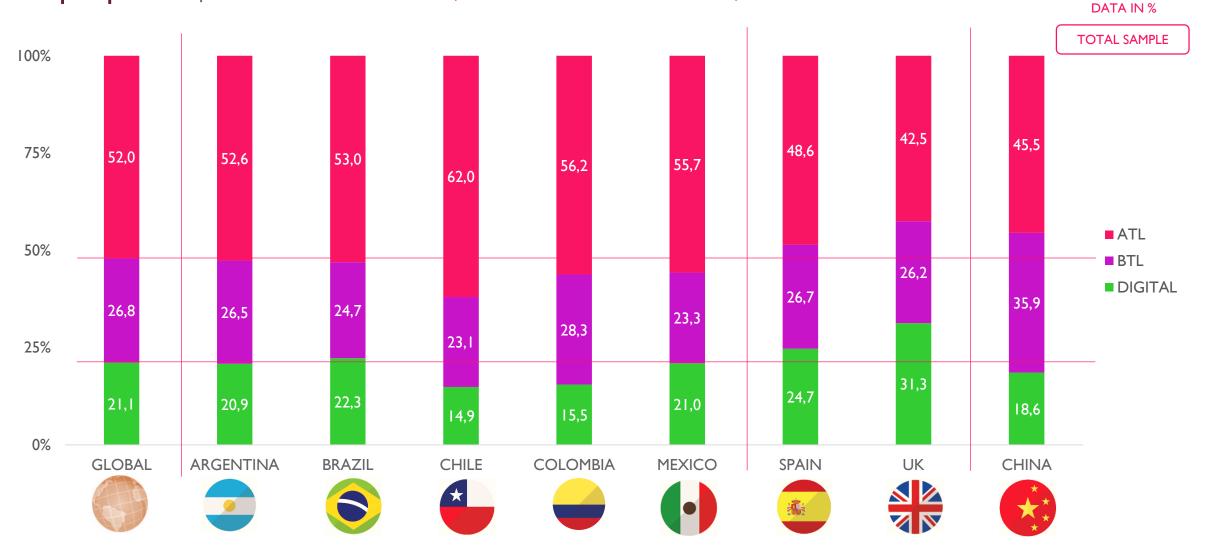


RESPONDENTS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (DATA FROM 2014) MEXICO-UK (DATA FROM 2015)





### Sample profile | MARKETING BUDGET (SPLIT BETWEEN ATL-BTL-DIGITAL)



MARKETERS INTERVIEWED ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (DATA FROM 2014) MEXICO-UK (DATA FROM 2015)



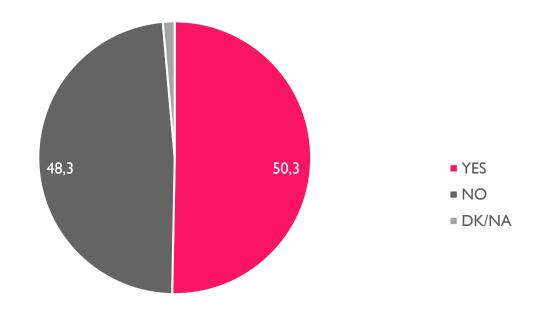


### Sample profile | WAY OF WORKING WITH AGENCIES (CREATIVITY IN-HOUSE)

DATA IN %

CREATIVE AGENCIES

# DOES YOUR MARKETING TEAM DEVELOP CREATIVITY IN HOUSE?



When interviewees mention YES they are implying they develop some kind of creativity in-house (labelling, packaging, direct marketing actions, promotions ...).

In all cases interviewees work with creative agencies to solve their Communications needs. This figure simply reflects the trend of marketers to be more involved in the creative process and trying to solve some of their needs in-house.

**RESPONDENTS 2015 (143)** 

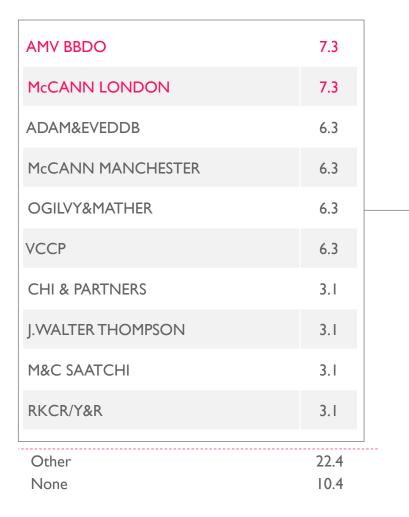




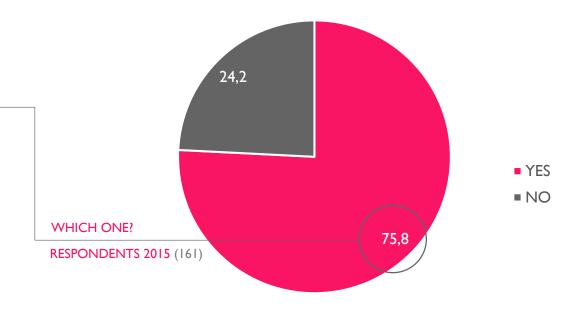
### Sample profile | WAY OF WORKING WITH AGENCIES

DATA IN %

**TOTAL SAMPLE** 



#### DO YOU HAVE AN AGENCY OF RECORD?

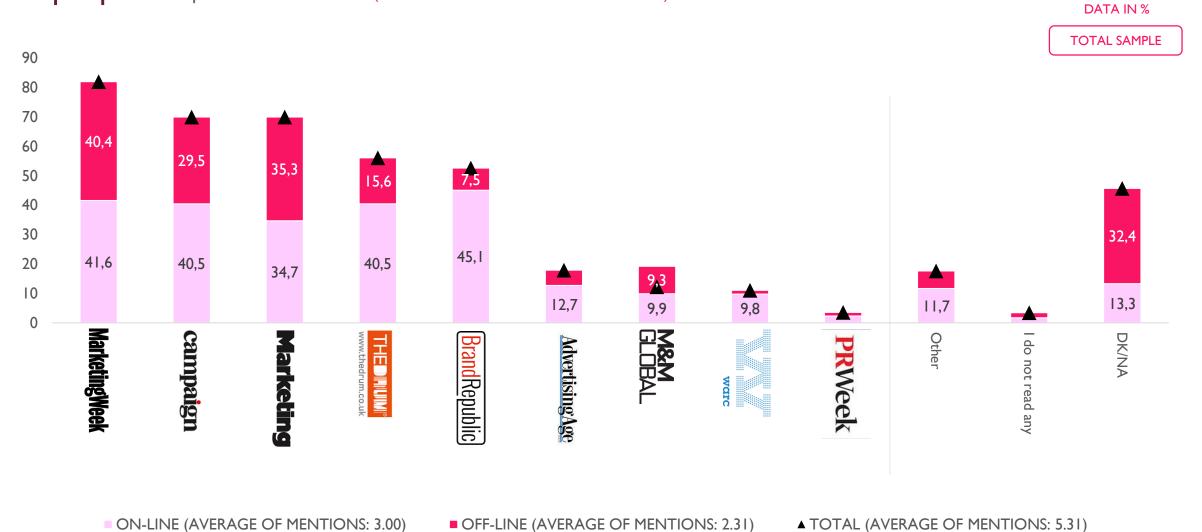


MARKETERS INTERVIEWED 2015 (212)





#### Sample profile | PUBLICATIONS (MOSTWIDELY READ AND VALUED)

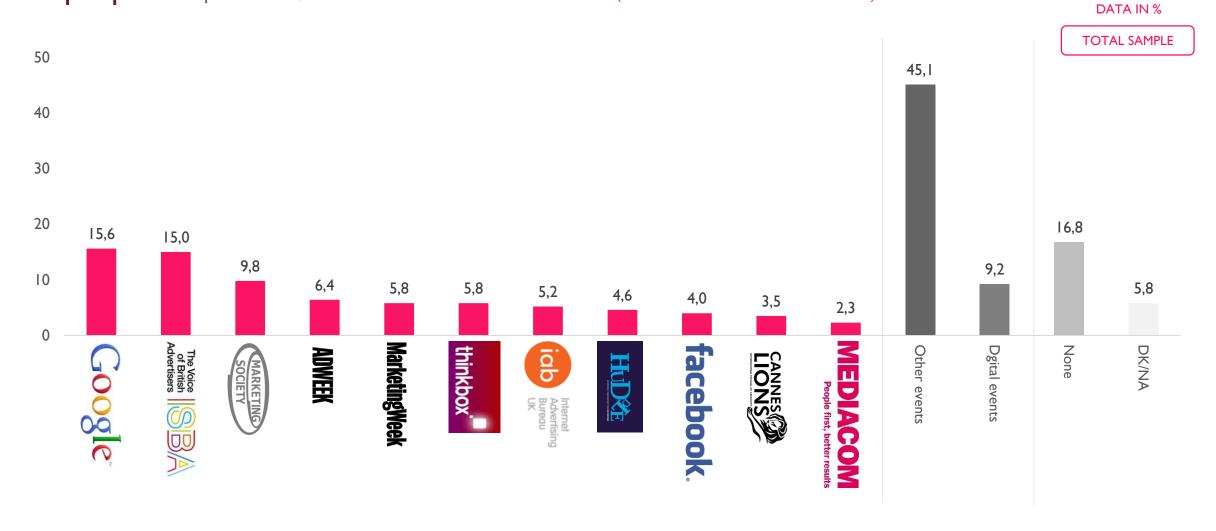


**RESPONDENTS** 2015 (173)





#### Sample profile | EVENTS, SEMINARS & CONFERENCES (ATTENDED IN THE LAST YEAR)



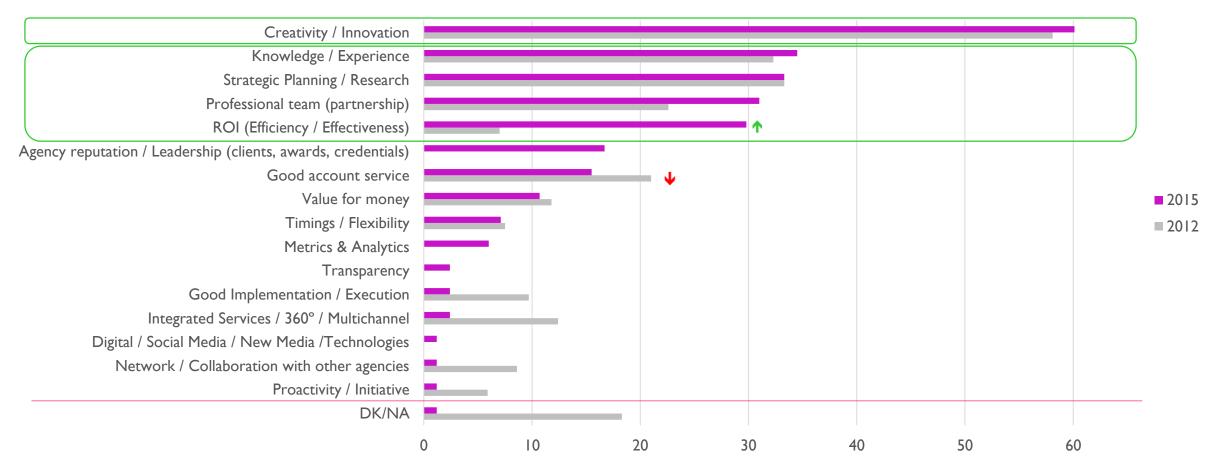
**RESPONDENTS 2015 (173)** 





#### Agency Selection | CHARACTERISTICS OF THE 'IDEAL' ADVERTISING AGENCY





**RESPONDENTS** 2012 (186) 2015 (84)

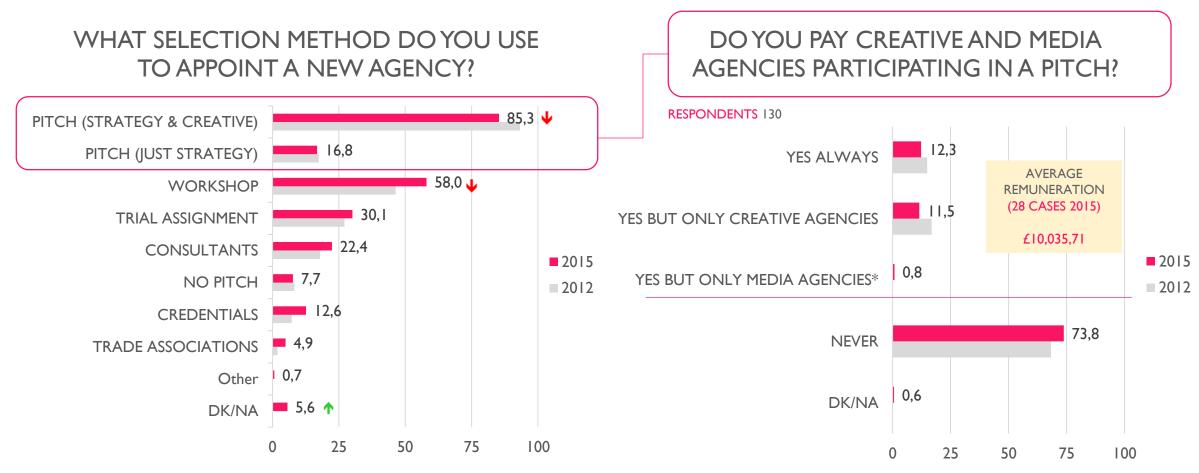


↑/ V Indicates difference between 2015 and 2012 statistically significant positive/negative at 95% level of significance (p=q=0.5)



#### Agency Selection | METHODS (FOR SELECTING A NEW AGENCY)





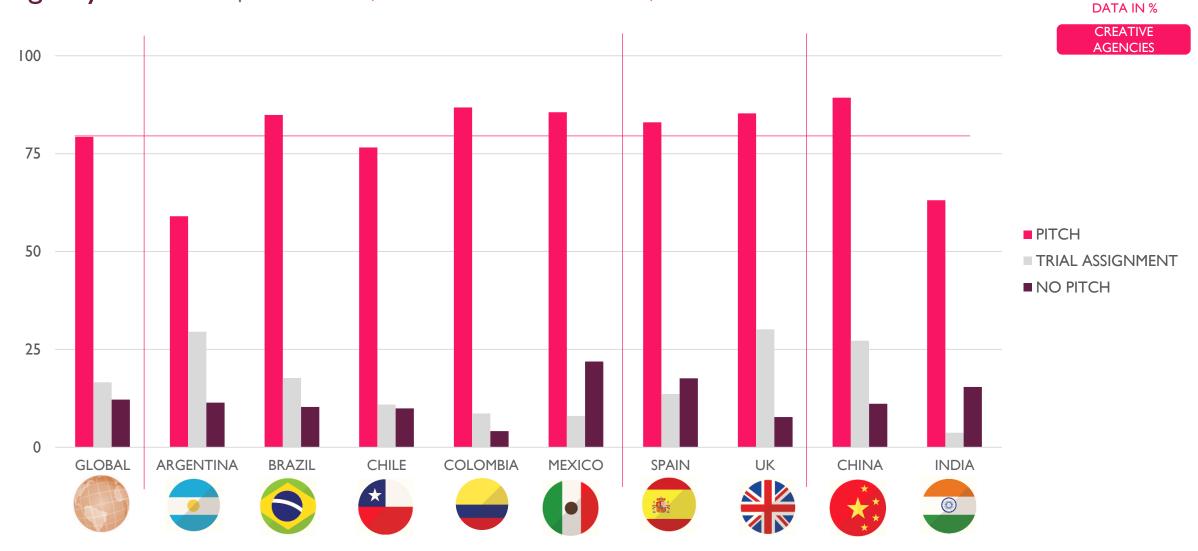
**RESPONDENTS** 2012 (207) - 2015 (143)



 $\uparrow$  Indicates difference between 2015 and 2012 statistically significant positive/negative at 95% level of significance (p=q=0.5)



### Agency Selection | METHODS (FOR SELECTING A NEW AGENCY)



RESPONDENTS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (DATA FROM 2014) MEXICO-UK (DATA FROM 2015)

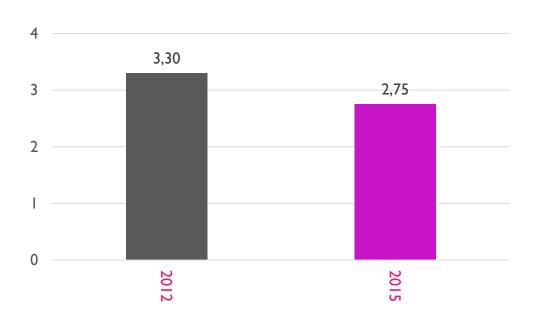




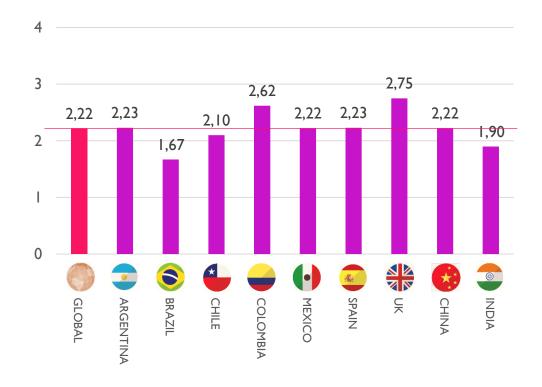
#### Client-Agency Relationship | NUMBER OF CURRENT AGENCIES



#### NUMBER OF AGENCIES



#### NUMBER OF AGENCIES



**RESPONDENTS** 2012 (207) 2015 (141)



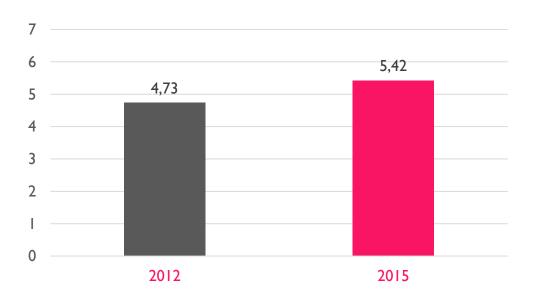
RESPONDENTS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (2014), INDIA (2012), MEXICO & UK (2015)



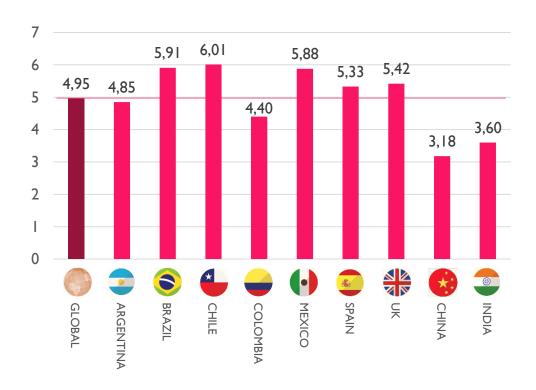
#### Client-Agency Relationship | LENGTH OF THE RELATIONSHIP



# LENGTH OF THE RELATIONSHIP (AVERAGEYEARS)



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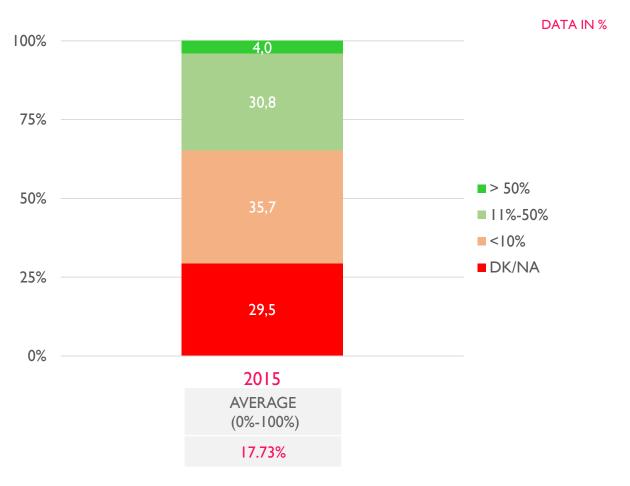
**RELATIONSHIPS** 2012 (660) 2015 (349)



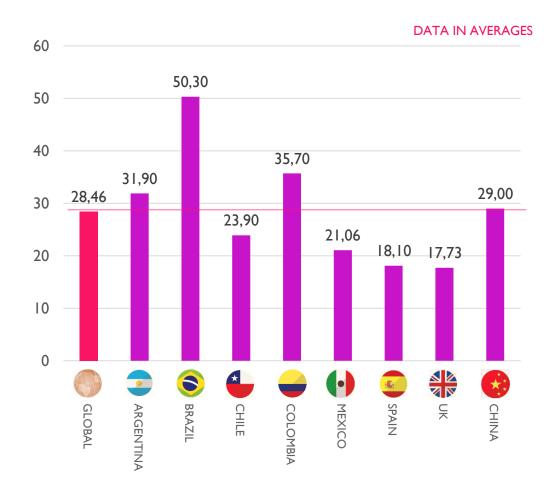
RELATIONSHIPS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (2014), INDIA (2012), MEXICO & UK (2015)



#### Client-Agency Relationship | CONTRIBUTION TO BUSINESS GROWTH







**RELATIONSHIPS ADVERTISING 2015 (149)** 

RELATIONSHIPS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (2014), MEXICO & UK (2015)

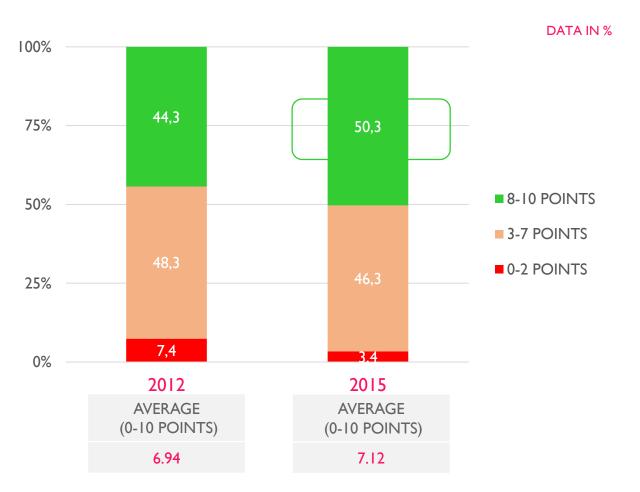


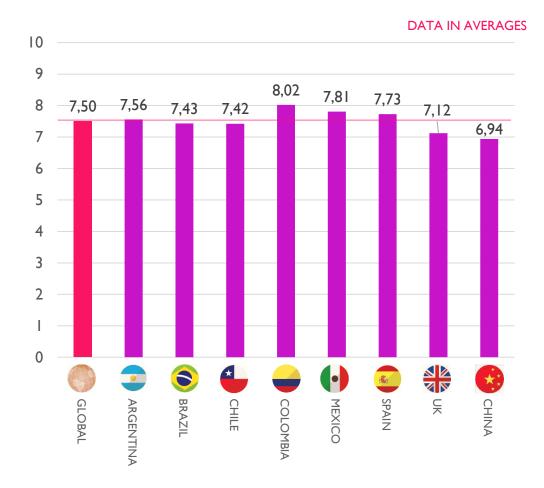


## Client-Agency Relationship | RECOMMENDATION LEVEL (SCALE 0 -10)

AVERAGE DATA ACCORDING TO A '0-10 POINTS SCALE': 0 (WOULD NOT RECOMMEND) 10 (RECOMMEND)







**RELATIONSHIPS ADVERTISING 2012 (347) - 2015 (149)** 

RELATIONSHIPS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (2014), MEXICO & UK (2015)

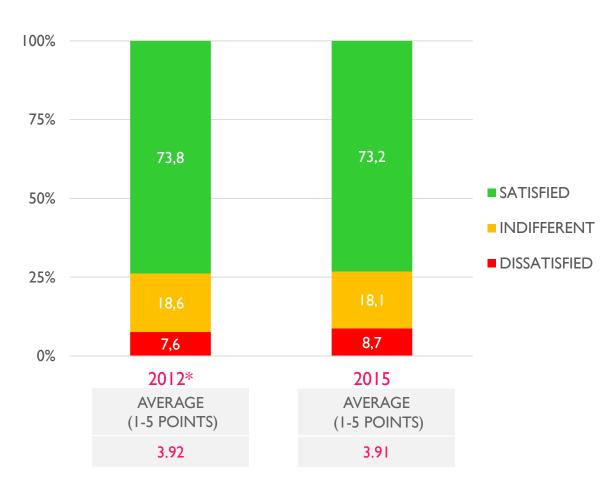


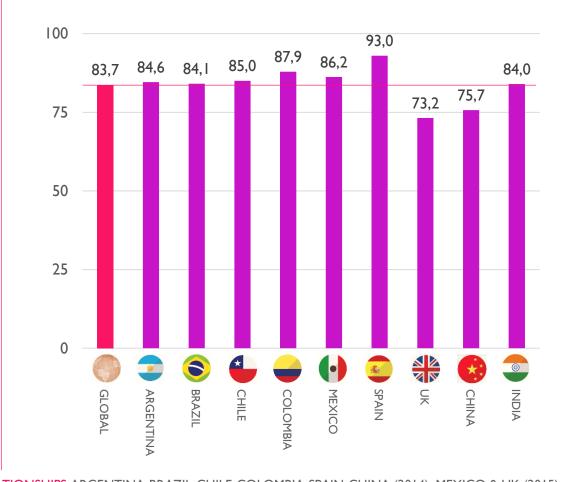


### Client-Agency Relationship | LEVEL OF SATISFACTION

AVERAGE DATA ACCORDING TO A 'LEVEL OF SATISFACTION SCALE': I (VERY DISSATISFIED), 2 (DISSATISFIED), 3 (INDIFFERENT), 4 (SATISFIED), 5 (VERY SATISFIED)







RELATIONSHIPS ADVERTISING 2012\* (660) - 2015 (149)

RELATIONSHIPS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN-CHINA (2014), MEXICO & UK (2015)

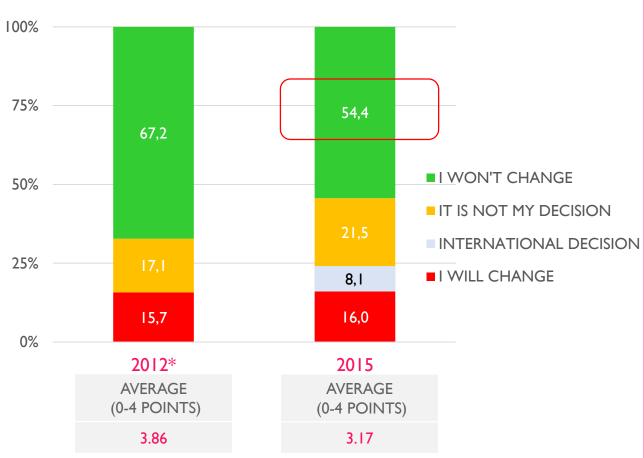


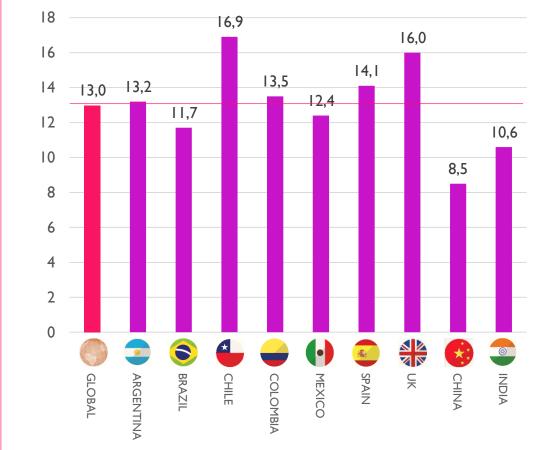


## Client-Agency Relationship | CHANGE OF AGENCY

**AVERAGE DATA ACCORDING TO THE FOLLOWING SCALE:** 0 (INTERNATIONAL DECISION / NOT MY DECISION), I (WON'T CHANGE), 2 (PROBABLY WON'T CHANGE), 3 (WILL PROBABLY CHANGE), 4 (WILL DEFINITELY CHANGE)







RELATIONSHIPS ADVERTISING 2012\* (660) - 2015 (149)

RELATIONSHIPS ARGENTINA-BRAZIL-CHILE-COLOMBIA-SPAIN (2014), MEXICO & UK (2015)





#### Agency image overview | HIGH PROFILE CREATIVE AGENCY PROFESSIONALS (TOP 10)



JAMES MURPHY ADAM&EVEDDB 10 MENTIONS



7<sup>th</sup> (7<sup>th</sup>)

CHARLIE SNOW

DLKW LOWE

3 MENTIONS



2<sup>nd</sup> (4<sup>th</sup>)
TREVOR BEATTIE
BMB
7 MENTIONS



SIR JOHN HEGARTY
BBH
3 MENTIONS



3<sup>rd</sup> (22<sup>nd</sup>)
BEN PRIEST
ADAM&EVEDDB
5 MENTIONS



7<sup>th</sup> (90<sup>th</sup>)

JONATHAN BOTTOMLEY

BBH

3 MENTIONS



3<sup>rd</sup> (1<sup>st</sup>)
RORY SUTHERLAND
OGILVY&MATHER
5 MENTIONS



7<sup>th</sup> (--) LAURENCE GREEN 101 3 MENTIONS



5<sup>th</sup> (5<sup>th</sup>)

CILLA SNOWBALL

AMV BBDO

4 MENTIONS



7<sup>th</sup> (32<sup>nd</sup>) LUCY JAMESON GREY 3 MENTIONS





5<sup>th</sup> (12<sup>th</sup>)

DAVID GOLDING

ADAM&EVEDDB

4 MENTIONS



7<sup>th</sup> (90<sup>th</sup>)
TIM DUFFY
M&C SAATCHI
3 MENTIONS

**RESPONDENTS** 2012 (207) - 2015 (144)





### Agency image overview | BEST CREATIVE CAMPAIGNS (IN THE LAST 2 YEARS)

#### **DATA IN MENTIONS**



ARGENTINA	Coca:Cola	<b>LUCCHETTI</b>	Quilmes	<b>BBVA</b> Francés	Hipotecario	YPF TyC Sports		ALTO PALERMO Volkswagen		
BRAZIL	Itaú	Dove	Coca:Cola	FIRT		havaianas	<b>★</b> Heineken°	MKE	bomnegócio.com compre e venda perto de você	vivo
CHILE	Coca Cola	CRISTAL	BancoEstado  movistar		entel	falabella. 🎔 Vtr		<b>ॐ</b> Santander	Escudo MAS CERVEZA	★ Heineken®
COLOMBIA	Coca:Cola	DAVIVIENDA	Bancolombia	MinDefensa Ministerio de Defensa Nacional	P&G	= Club Colombia =	Avianca <b></b>	POKER	PULLURALA VIAL ÚSALA	@ Quala
MEXICO	Coca Cola	gandhi.	El Palacio de Hierro	KA TEPATE	Bachoco,	Wolkswagen	<b>★</b> Heineken°	MIKE	P&G	Dove
SPAIN	Coca:Cola	Campofrio	IKEA	Estrella	Mercedes-Benz	ING 🌭 Mahou		vodafone	MKE 💍	
A A V	John Lewis	Dove Sainsbury's		O,	Coca:Co		BRITISH AIRWAYS compare the market.com	virgin atlantic		HONDA W
CHINA	Coca Cola	<b>90</b>	MIKE	Extra. 益达			adidas samsung		W Volkswagen	
INDIA	vodafone	🕏 airtel	!dea ™	HUTCh	HAPPYDENT	FEVICOL	MARUTI SUZUKI OUR VERY OWN	mentos	Surf	MKE





## Agency image overview | MOST RESPECTED COMPANIES (FOR THEIR MARKETING)

#### **DATA IN MENTIONS**

TOTAL SAMPLE

ARGENTINA	Coca:Cola	Unilever	Quilmes		Ć	MOLINOS	P&G  Banco Galicia		Google	ARCOR PEPSICO
BRAZIL	Itaú	Coca Cola	natura bem estar bem	Unilever	NIKE	havaianas	FIAT	ambev		P&G
CHILE	Coca:Cola	entel	falabella.	Unilever	P&G	Santander  LAN	CCU	Escudo MAS CERVEZA		BancoEstado
COLOMBIA	Coca Cola	Bancolombia		P&G	DAVIVIENDA	BAVARIA		alpina Unilever		RedBull Avianca Cohmon
MEXICO	Coca:Cola	P&G	Ć	NIKE	El Talacio de Hierro	gandhi.			Heineken  Bachoco  Tivo to dia	
SPAIN	Coca:Cola	Ć	IKEA	Campofrio	ING 🎎	P&G		NIKE	DANONE	vodafone
UK	John Lewis	Ć	Coca:Cola	MKE	Virgin	BRITISH AIRWAYS	O,	Unilever		Red Bull®
CHINA	Coca:Cola	多實	NIKE	O M P	育 片卑 WRIGLEY A.Schaldery of Mass, Incorporated	P&G	Ć	durex		adidas
INDIA	vodafone	Unilever	🕏 airtel	TATA	P&G		NOKIA	HUTCh	Cadbury	







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